

2022-2023 Tuition Review Advisory Committee

Agenda

Friday, September 23, 2022

9:00 am – 10:30 am

Zoom Meeting

1. Introductions and review of [committee charge](#) [Warwick Arden, McKenzy Heavlin]
2. Discussion of [historical Campus Initiated Tuition](#) Increase including (CITI), tuition premium and [peer review](#) [W. Arden]
3. Review of [2022-2023 request](#) and other communications received from the System Office [W. Arden]
4. NC State Student Body perspective [M. Heavlin]
5. Review of Graduate Student Data & Graduate Student Support Plan Projections [Peter Harries]
6. Review of Financial Aid data & Financial Aid projections for 2023-24 [Krista Ringle]

Next Meeting:

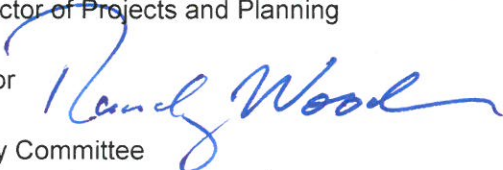
Friday, September 30: 10:00 am – 12:00 pm, via Zoom

MEMORANDUM

TO: **Tuition Review Advisory Committee**
Warwick Arden, Executive Vice Chancellor and Provost, Co-Chair
McKenzy Heavlin, Student Body President, Co-Chair
Miles Calzini, President, Student Senate
Peter Harries, Dean, Graduate School
Deveshwar Hariharan, President, Graduate Student Association
Mark Hoversten, Dean, College of Design
Kelis Johnson, Black Student Board
Tsailu Liu, Department Head, Graphic and Industrial Design
Charlie Maimone, Vice Chancellor, Finance and Administration
Herle McGowan, Chair of the Faculty
Krista Ringler, Director, Scholarships & Financial Aid
Doneka Scott, Vice Chancellor and Dean, Academic and Student Affairs

Non-Voting Members

Adrian Day, Vice Provost for Business Operations and Strategic Resource Management
Helen Chen, Senior Vice Provost for Instructional Programs
Barbara Moses, Associate Vice Chancellor for Budget and Resource Management
Margery Overton, Senior Vice Provost for Institutional Strategy and Analysis
Kelly Wick, Chief of Staff and Director of Projects and Planning

FROM: W. Randolph Woodson, Chancellor 

SUBJECT: Charge to Tuition Review Advisory Committee

DATE: September 14, 2022

Thank you for accepting an appointment to the Tuition Review Advisory Committee (TRAC). During your brief cycle of work this fall, I ask TRAC members to thoroughly consider tuition and its related uses for the 2023-24 academic year. Proposed increases are subject to approval by the UNC Board of Governors who "shall fix the tuition and fees, not inconsistent with actions of the General Assembly at the institutions of higher education ... in such amount or amounts as it may deem best ..." (NCGS 116-143).

Last year, institutions were instructed by the UNC System Office (System Office) to submit a one-year (2022-23) tuition and fee plan which allowed increases for undergraduate and graduate non-resident students and no increase for undergraduate and graduate resident students. In addition, last year institutions were advised that premium tuitions rates could only be applied to non-resident students.

I am asking this committee to recommend 2023-24 campus initiated tuition increase (CITI) for my consideration. The co-chairs who will help guide the work of this year's committee for a second year in a row are Executive Vice Chancellor and Provost Warwick Arden and Student Body President McKenzie Heavlin.

Revenue from CITI has traditionally been used to 1) enhance the student experience through quality and accessibility improvements; 2) support need-based financial aid and graduate student support; and 3) fund faculty promotional increases. The Board of Governors, in its 2014 four-year tuition and fees plan, set a 15% cap on the total tuition dollars that may be used for need-based financial aid. NC State's 2023-24 projected tuition use for need-based financial aid is below the 15% cap, and therefore we believe we will have an opportunity to use tuition towards need-based financial aid if recommended.

The work of the Tuition Review Advisory Committee is critically important. I am asking the committee to proceed with the CITI review and recommendation process focusing on resident and non-resident tuition rates for undergraduate and graduate students. I request that TRAC members perform the following functions:

- Review relevant materials relating to tuition, including guidance that comes from the UNG Board of Governors and the System Office.
- Review the 2022 actions on tuition increases and formulate new recommendations for: 1) changes in the amount of increase, and for 2) allocation of the additional funds that might be generated for the 2023-24 academic year.

Your recommendations should be submitted to me by October 10. A Conference Committee will consider your recommendations and the recommendations of the Student Fee Review Committee and will submit a final set of recommendations to me. The NC State Board of Trustees will ultimately receive TRAC's recommendations for 2023-24 proposed tuition increase.

The first meeting of the Tuition Review Advisory Committee is scheduled for Friday, September 23 from 9 - 10:30 am via Zoom. The subsequent meetings are scheduled for September 30 and October 6. Members will receive additional notification and materials in advance of each meeting.

Thank you again for your willingness to serve on the Tuition Review Advisory Committee.

Enclosure

NC STATE UNIVERSITY

Recent CITI

Tuition Increases

Student Category	2018-19 Increase				2019-20 Increase				2020-21 No Increase				2021-22 Increase				2022-23 Increase			
	% +	\$ +	FTEs	Total \$	% +	\$ +	FTEs	Total \$	% +	\$ +	FTEs	Total \$	% +	\$ +	FTEs	Total \$	% +	\$ +	FTEs	Total \$
UG Residents (all)																				
UG Residents (new)	0.0%	\$0	4,500	\$0	0.0%	\$0	4,500	\$0	0.0%	\$0	5,500	\$0	0.0%	\$0	5,500	\$0	0.0%	\$0	5,513	\$0
UG Residents (continuing)	0.0%	\$0	13,792	\$0	0.0%	\$0	14,445	\$0	0.0%	\$0	14,131	\$0	0.0%	\$0	14,747	\$0	0.0%	\$0	15,481	\$0
UG Non- Residents	4.0%	\$995	2,984	\$2,969,080	3.0%	\$776	2,990	\$2,320,240	0.0%	\$0	2,950	\$0	2.5%	\$666	2,653	\$1,766,898	3.5%	\$956	2,653	\$2,536,268
UG Resident per G.S. 116-143.6			N/A				N/A				N/A				N/A				N/A	
Grad Residents	5.0%	\$425	2,874	\$1,221,450	2.0%	\$178	2,910	\$517,980	0.0%	\$0	2,878	\$0	0.0%	\$0	2,886	\$0	0.0%	\$0	3,046	\$0
Grad Non-Residents	6.0%	\$1,438	3,021	\$4,344,198	4.0%	\$1,016	3,043	\$3,091,688	0.0%	\$0	3,023	\$0	2.5%	\$661	2,665	\$1,761,565	4.5%	\$1,219	2,409	\$2,936,571
TOTAL				\$8,534,728				\$5,929,908				\$0				\$3,528,463				\$5,472,839

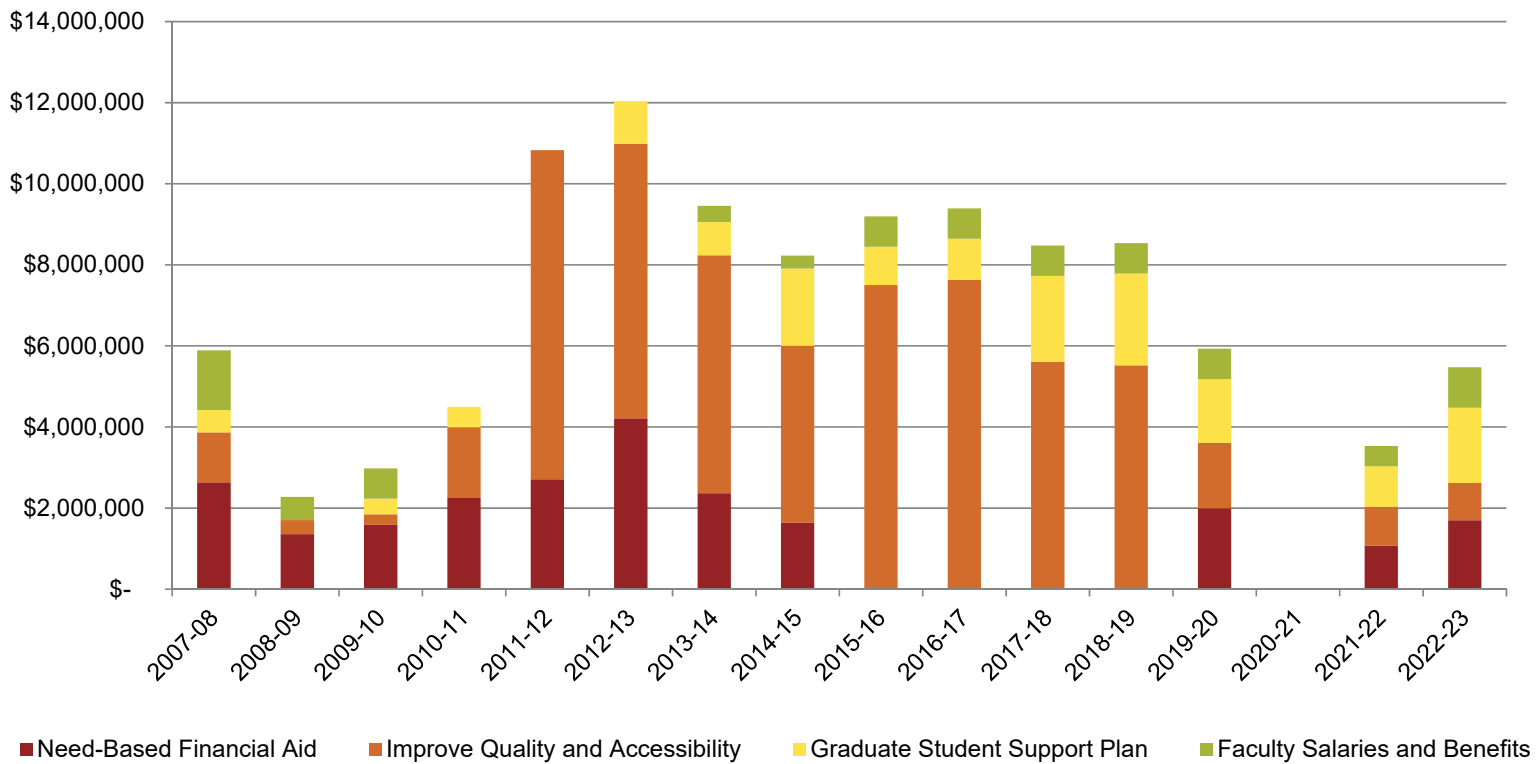
NC STATE UNIVERSITY

Recent CITI

TRAC Approved Expenditure Categories

CITI Category	2018-19		2019-20		2020-21		2021-22		2022-23	
	% Total	Total \$	% Total	Total \$	% Total	Total \$	% Total	Total \$	% Total	Total \$
Need-Based Financial Aid	0.0%	\$0	33.7%	\$2,000,000	0.0%	\$0	30.6%	\$1,078,482	31.1%	\$1,703,106
Improve Quality and Accessibility	64.7%	\$5,521,478	27.2%	\$1,611,408	0.0%	\$0	27.2%	\$958,481	16.8%	\$916,853
Graduate Student Support Plan	26.5%	\$2,263,250	26.5%	\$1,568,500	0.0%	\$0	28.1%	\$991,500	33.9%	\$1,852,880
Faculty Salaries and Benefits	8.8%	\$750,000	12.6%	\$750,000	0.0%	\$0	14.2%	\$500,000	18.3%	\$1,000,000
TOTAL RESOURCES	100.0%	\$8,534,728	100.0%	\$5,929,908	0.0%	\$0	100.0%	\$3,528,463	100.0%	\$5,472,839

Campus-initiated Tuition Increases



Institution	In-State Average Tuition and Fees Undergraduate ▼	In-State Average Tuition for Full-Time Undergraduate	In-State Required Fees for Full-Time Undergraduate
University of Illinois Urbana-Champaign	\$17,634	\$14,446	\$3,188
Michigan State University	\$15,966	\$15,966	\$0
Rutgers University-New Brunswick	\$15,804	\$12,536	\$3,268
University of California-Davis	\$14,645	\$11,442	\$3,203
Virginia Polytechnic Institute and State University	\$14,174	\$11,750	\$2,424
Georgia Institute of Technology-Main Campus	\$12,852	\$10,258	\$2,594
University of Arizona	\$12,404	\$10,990	\$1,414
Texas A & M University-College Station	\$12,204	\$8,578	\$3,626
University of Maryland-College Park	\$10,955	\$9,000	\$1,955
University of Wisconsin-Madison	\$10,720	\$9,273	\$1,447
Purdue University-Main Campus	\$9,992	\$9,718	\$274
North Carolina State University at Raleigh	\$9,131	\$6,535	\$2,596
University of Florida	\$6,381	\$4,477	\$1,904

Institution	In-State Average Tuition and Fees Graduate ▼	In-State Average Tuition Full-Time Graduate	In-State Required Fees for Full-Time Graduate
Rutgers University-New Brunswick	\$20,495	\$18,180	\$2,315
Michigan State University	\$19,714	\$19,714	\$0
University of Illinois Urbana-Champaign	\$17,823	\$14,635	\$3,188
University of Maryland-College Park	\$16,995	\$15,360	\$1,635
Georgia Institute of Technology-Main Campus	\$16,764	\$14,570	\$2,194
Virginia Polytechnic Institute and State University	\$16,522	\$14,098	\$2,424
University of California-Davis	\$13,608	\$11,442	\$2,166
University of Arizona	\$13,460	\$12,106	\$1,354
University of Florida	\$12,737	\$10,770	\$1,967
University of Wisconsin-Madison	\$12,175	\$10,728	\$1,447
North Carolina State University at Raleigh	\$11,703	\$9,095	\$2,608
Texas A & M University-College Station	\$10,733	\$6,885	\$3,848
Purdue University-Main Campus	\$9,992	\$9,718	\$274

Institution	Out-of-State Average Tuition and Fees Undergraduate ▼	Out-of-State Average Tuition for Full-Time Undergraduate	Out-of-State Required Fees for Full-Time Undergra...
University of California-Davis	\$44,399	\$41,196	\$3,203
Michigan State University	\$41,290	\$41,290	\$0
Texas A & M University-College Station	\$38,855	\$35,378	\$3,477
University of Maryland-College Park	\$38,638	\$36,683	\$1,955
University of Wisconsin-Madison	\$38,608	\$37,161	\$1,447
University of Illinois Urbana-Champaign	\$37,632	\$34,444	\$3,188
University of Arizona	\$35,153	\$33,739	\$1,414
Georgia Institute of Technology-Main Campus	\$33,964	\$31,370	\$2,594
Virginia Polytechnic Institute and State University	\$33,857	\$30,829	\$3,028
Rutgers University-New Brunswick	\$33,005	\$29,737	\$3,268
North Carolina State University at Raleigh	\$29,916	\$27,320	\$2,596
Purdue University-Main Campus	\$28,794	\$28,520	\$274
University of Florida	\$28,659	\$25,694	\$2,965

Institution	Out-of-State Average Tuition and Fees Graduate ▼	Out-of-State Average Tuition Full-Time Graduate	Out-of-State Required Fees for Full-Time Graduate
Michigan State University	\$38,638	\$38,638	\$0
University of Maryland-College Park	\$35,755	\$34,120	\$1,635
University of Arizona	\$33,644	\$32,290	\$1,354
Rutgers University-New Brunswick	\$33,215	\$30,900	\$2,315
Virginia Polytechnic Institute and State University	\$31,443	\$28,415	\$3,028
Georgia Institute of Technology-Main Campus	\$31,334	\$29,140	\$2,194
University of Illinois Urbana-Champaign	\$30,862	\$27,674	\$3,188
University of Florida	\$30,130	\$27,335	\$2,795
North Carolina State University at Raleigh	\$29,690	\$27,082	\$2,608
Purdue University-Main Campus	\$28,794	\$28,520	\$274
University of California-Davis	\$28,710	\$26,544	\$2,166
University of Wisconsin-Madison	\$25,501	\$24,054	\$1,447
Texas A & M University-College Station	\$24,106	\$19,592	\$4,514

Campus Initiated Tuition Increase
 Revenue and Allocation History (Regular Term)
 As of 9-15-22

CITI Biennial Initiatives reported to OP
 Faculty Salaries and Benefits (Faculty Retention)
 Increase in Institutional Need-Based Financial Aid
 Graduate Student Support Plan
 Quality & Accessibility (Enhanced Institutional Opportunities)
Total Initiatives

2022-23		2021-22		2020-21		2019-20		2018-19		2017-18	
Revenue	%	Revenue	%	Revenue	%	Revenue	%	Revenue	%	Revenue	%
\$ 1,000,000.00	14.17%	\$ 500,000	14.17%	\$ -	0.00%	\$ 750,000	12.65%	\$ 750,000	8.79%	\$ 750,000	8.85%
\$ 1,703,106.00	48.27%	\$ 1,078,482	30.57%	\$ -	0.00%	\$ 2,000,000	33.73%	\$ -	0.00%	\$ -	0.00%
\$ 1,852,880.00	52.51%	\$ 991,500	28.10%	\$ -	0.00%	\$ 1,568,500	26.43%	\$ 2,263,250	26.52%	\$ 2,116,300	24.97%
\$ 916,853.00	25.98%	\$ 958,481	27.16%	\$ -	0.00%	\$ 1,611,408	27.17%	\$ 5,521,478	64.69%	\$ 5,609,858	66.18%
\$ 5,472,839.00	140.93%	\$ 3,528,463	100.00%	\$ -	0.00%	\$ 5,929,908	100.00%	\$ 8,534,728	100.00%	\$ 8,476,158	100.00%

Allocations to Provost:

A. Salary/Promo Increases

04 Graduate School	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
11 CALS	\$ 157,678.00	\$ 56,716	\$ 68,191	\$ 30,621	\$ 35,617	\$ 44,210			
12 College of Design	\$ 22,736.00	\$ 18,796	\$ 29,006	\$ 25,637	\$ 4,776	\$ 40,121			
13 College of Education	\$ 54,445.00	\$ 57,593	\$ 24,449	\$ 12,816	\$ 38,343	\$ 31,463			
14 College of Engineering	\$ 180,275.00	\$ 197,818	\$ 236,271	\$ 137,008	\$ 119,742	\$ 204,684			
15 College of Natural Resources	\$ 51,455.00	\$ 42,029	\$ 57,060	\$ 28,198	\$ -	\$ 35,437			
16 CHASS	\$ 110,678.00	\$ 101,954	\$ 118,793	\$ 124,038	\$ 93,820	\$ 92,479			
17 SCIENCES	\$ 140,090.00	\$ 131,414	\$ 170,997	\$ 158,007	\$ 131,599	\$ 57,679			
18 College of Textiles	\$ 36,745.00	\$ 21,574	\$ 40,520	\$ 18,721	\$ -	\$ 43,507			
19 College of Vet Med	\$ 143,761.00	\$ 81,103	\$ 28,829	\$ 59,554	\$ 111,782	\$ 56,046			
20 College of Management	\$ 84,932.00	\$ 70,384	\$ 96,884	\$ 27,252	\$ 21,488	\$ 43,854			
24 Division of Academic and Student Affairs	\$ 4,103.00	\$ 25,301	\$ -	\$ 7,444	\$ 13,961	\$ 19,959			
31 Undergraduate Affairs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			
32 Enrollment Management	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			
39 International Affairs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			
Unallocated - Provost Office	\$ 13,102.00	\$ -	\$ -	\$ -	\$ -	\$ -			
Total for Salary/Promo Incr Funding	\$ 1,000,000.00	\$ 500,000	\$ (871,000)	\$ 629,296	\$ 571,128	\$ 669,439			
Additional Funds Provided By Provost Office	\$ -	\$ (824,591)	\$ -	\$ -	\$ -	\$ -			

B. Financial Aid Programs

32 Enrollment Management	\$ 1,703,106	\$ 1,078,482	\$ -	\$ 2,000,000	\$ -	\$ -
Pack Promise	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total for Financial Aid Programs	\$ 1,703,106	\$ 1,078,482	\$ -	\$ 2,000,000	\$ -	\$ -

C. Graduate Student Support Plan

04 Graduate School	\$ 1,852,880.00	\$ 991,500	\$ -	\$ 1,568,500	\$ 2,263,250	\$ 2,116,300
		\$ 991,500	\$ -	\$ 1,568,500	\$ 2,263,250	\$ 2,116,300

D. Student Centered Programs

04 Graduate School	\$ -	\$ -	\$ -	\$ 65,000	\$ 318,064	\$ 1,700,984
11 Ag & Life Sciences	\$ -	\$ -	\$ -	\$ 100,000	\$ 643,360	\$ 497,053
12 Design	\$ -	\$ -	\$ -	\$ 93,000	\$ 374,480	\$ 50,200
13 Education	\$ -	\$ -	\$ -	\$ 106,000	\$ 229,566	\$ 118,752
14 Engineering	\$ -	\$ -	\$ -	\$ 134,433	\$ 660,571	\$ 487,852
15 Nat Resources	\$ -	\$ -	\$ -	\$ 126,517	\$ 234,479	\$ 225,481
16 Hum & Soc Sci	\$ -	\$ -	\$ -	\$ 161,871	\$ 510,645	\$ 338,750
17 Sciences	\$ -	\$ -	\$ -	\$ 141,146	\$ 330,616	\$ 390,867
18 Textiles	\$ -	\$ -	\$ -	\$ 169,211	\$ 328,392	\$ 241,405
19 College of Vet Med	\$ -	\$ -	\$ -	\$ 109,586	\$ 362,064	\$ 289,505
20 Management	\$ -	\$ -	\$ -	\$ 100,000	\$ 4,815	\$ 284,336
24 Division of Academic and Student Affairs	\$ -	\$ -	\$ -	\$ 79,164	\$ 641,409	\$ 208,335
25 Libraries	\$ -	\$ -	\$ -	\$ 235,434	\$ 600,000	\$ 499,006
31 Undergraduate Affairs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
32 Enrollment Management	\$ -	\$ -	\$ -	\$ 119,750	\$ 241,083	\$ 301,797
34 Information Technology	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
38 Equity & Diversity	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
39 International Affairs	\$ -	\$ -	\$ -	\$ -	\$ 220,806	\$ 76,106
Unallocated - Provost Office	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Student Centered Programs	\$ 916,853.00	\$ 958,481	\$ -	\$ 1,732,112	\$ 5,700,350	\$ 5,690,419

Total Regular Term CITI Allocation

	\$ 5,472,839	\$ 3,528,463	\$ (871,000)	\$ 5,929,908	\$ 8,534,728	\$ 8,476,158
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Total Increases to Provost/Campus

Increases for Designated Programs

E. DVM Program

Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000
COM Program(s)	\$ -	\$ -	\$ -	\$ 184,248	\$ 184,248	\$ 1,018,010
College of Sciences	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 188,000
College of Engineering	\$ -	\$ -	\$ -	\$ 150,500	\$ 150,500	\$ 384,000
Distance Education	\$ -	\$ -	\$ -	\$ 646,996	\$ 646,996	\$ 713,730
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Institute for Advanced Analytics	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Designated Programs	\$ -	\$ -	\$ -	\$ 981,744	\$ 981,744	\$ 2,323,740

Total CITI Increase Allocations

	\$ 5,472,839	\$ 3,528,463	\$ (871,000)	\$ 6,911,652	\$ 9,516,472	\$ 10,799,898
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Tuition Rate Increase

F. Undergraduate Resident (Base)

Undergraduate Nonresident	\$ 956	\$ 666	\$ -	\$ 995	\$ 995	\$ 128
Graduate Resident	\$ -	\$ 661	\$ -	\$ 425	\$ 425	\$ 404
Graduate Nonresident	\$ 1,219	\$ -	\$ -	\$ 1,438	\$ 1,438	\$ 1,357
DVM Candidate Resident	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
DVM Candidate Non-Resident	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
PCOM Masters of Business Administration Resident	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000
PCOM Masters of Business Administration Non-Resident	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000
PCOM Masters of Accounting Resident	\$ -	\$ -	\$ -	\$ 1,000	\$ 1,000	\$ -
PCOM Masters of Accounting Non-Resident	\$ -	\$ -	\$ -	\$ 1,000	\$ 1,000	\$ -
PCOM Masters of Global Innovation Mgt Resident	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000
PCOM Masters of Global Innovation Mgt Non-Resident	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000
PCOM Masters of Supply Chain Eng and Mgmt Resident	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
PCOM Masters of Supply Chain Eng and Mgmt Non-Resident	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
COD 5th year Architecture	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
COD Masters of Graphic Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
COD Masters of Architecture	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
COD Masters of Art and Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
COD Masters of Landscape Architecture	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
COD Masters of Industrial Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Doctorate of Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,000
Institute for Advanced Analytics	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
COS Masters of Financial Mathematics	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,000
COE Master of Science in Computer Engineering	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
COE Master of Science in Electrical Engineering	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
COE Master of Science in Electric Power Systems Engineering	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
COE Master of Science in Computer Networking (CSC)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
COE Master of Science in Computer Networking (ECE)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
COE Master of Computer Science	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 800
COE Master of Science in Computer Science	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 800
COE Master of Science on Chemical Engineering	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,400
COE Biomedical Engineering MS Train (Joint w/UNC-CH)	\$ -	\$ -	\$ -	\$ 4,300	\$ 4,300	\$ 2,400



AGENDA ITEM

A-3. 2023-24 Tuition and Fees InstructionsJennifer Haygood

Situation: The annual process for establishing tuition and fees begins with the senior vice president for finance and administration issuing instructions to the institutions for submitting requests for consideration by the Board of Governors of the University of North Carolina System. These instructions communicate the parameters that campuses must stay within when developing their requests.

Background: G.S. 116-143 requires that the Board fix tuition and fees, not inconsistent with the actions of the General Assembly, at the constituent institutions of the University of North Carolina System.

Assessment: The committee discussion will guide the instructions issued to the constituent institutions, ensuring alignment with committee.

Action: This item is for discussion only.



2023-24 TUITION AND FEES INSTRUCTIONS

**Board of Governors
Committee on Budget and Finance**

September 21, 2022

Constitutional Mandate

“The General Assembly shall provide that the benefits of the University of North Carolina and other public institutions of higher education, as far as practicable, be extended to the people of the State free of expense.”

– NC Constitution – Article IX, Section 9

Purpose of Tuition and Fees

- Tuition supports the general provision of education on a campus. Tuition revenues can be used for faculty and certain staff salaries, academic support, student services, libraries, and other critical needs.
- Fees support specific activities/services and funds generated by fees are restricted to that purpose. Fees differ from tuition in several important ways:
 - Fees are identical for resident and nonresident students.
 - The direct operational expenses of fee-supported activities are funded entirely from fee revenues without any direct state appropriations.

Student Fees Approved by the BOG

- **Mandatory Fees**
 - Athletics
 - Health Services
 - Student Activities
 - Educational and Technology
 - Campus Security
 - Debt Service
 - Association of Student Government (\$1)
- **Special Fees**
- **Application Fees**

Policy/Legislative Requirements for Setting Tuition and Fees

Category	Guidance/Policy/Legislative Requirement
Tuition	
Undergraduate Resident	Bottom quartile of an institution's public peers. Fixed tuition policy prohibits increases on continuously enrolled students.*
Undergraduate Nonresident	Higher than resident rate*, market driven*, and reflect the full cost of providing a quality education.
Graduate and Professional Schools	Consistent with each program's unique market and academic requirements.
Fees	
Mandatory and Debt Service	Maximum allowable percentage increase is capped at 3%.*
Special	Only applicable to students engaged in particular activities or courses of study; cannot be used to supplement general academic revenues.
Application	Board can set different fees according to program needs.

* Statutory requirement



2023-24 Tuition and Fees Instructions

Tuition	Increase May Be Proposed
Undergraduate Resident	No
Undergraduate Nonresident	Yes
Graduate Resident	Yes
Graduate Nonresident	Yes
Fees	Increase May Be Proposed
Mandatory Fees (including debt service)	Increases for inflationary cost increases will be considered, subject to 3% statutory cap. Any expansion of services must be supported either by: 1) Reprioritizing how existing fee revenues are used or 2) Offsetting a fee increase with a commensurate decrease to another fee.
Special Fees	Increases to existing special fees for inflationary cost increases will be considered. New special fees may only be proposed for graduate programs and newly approved undergraduate programs. New special fees for existing undergraduate programs will not be considered.
Application Fees	No

