

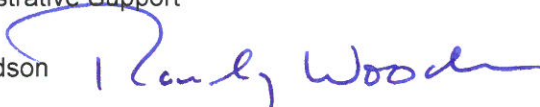
MEMORANDUM

TO: **Tuition Review Advisory Committee**
Warwick Arden, Executive Vice Chancellor and Provost, Co-Chair
Melanie Flowers, Student Body President, Co-Chair
Miles Davis, Chairperson, African American Student Advisory Council
Peter Harries, Dean, Graduate School
David Hinks, Dean, College of Textiles
Hans Kellner, Chair of the Faculty
Tsailu Liu, Department Head, Graphic and Industrial Design
Charlie Maimone, Vice Chancellor, Finance and Administration
Lexie Malico, President, University Graduate Student Association
Krista Ringler, Director, Scholarships & Financial Aid
Coleman Simpson, President, Student Senate
Lisa Zapata, Interim Vice Chancellor, Academic and Student Affairs

Non-voting Members

Adrian Day, Assistant Vice Provost for Finance and Planning
Duane Larick, Senior Vice Provost for Academic Strategy and Resource Management
Barbara Moses, Associate Vice Chancellor for Budget and Resource Management
Margery Overton, Institutional Strategy and Analysis
Kelly Wick, Administrative Support

FROM: W. Randolph Woodson
Chancellor



SUBJECT: Charge to Tuition Review Advisory Committee

DATE: September 21, 2020

Thank you for accepting an appointment to the Tuition Review Advisory Committee (TRAC). During your brief cycle of work this fall, I ask TRAC members to thoroughly consider tuition and its related uses for the 2021-22 academic year. Proposed increases are subject to approval by the UNC Board of Governors who "shall fix the tuition and fees, not inconsistent with actions of the General Assembly at the institutions of higher education. . . in such amount or amounts as it may deem best . . ." GS 116-143.

Last year, institutions were instructed by the UNC System Office (System Office) to submit a one-year (2020-21) tuition and fee plan with up to a 3% increase to be considered for undergraduate residents. This year, we have guidance from the System Office (for the 2021-22 academic year) (see attached).

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I am asking this committee to recommend 2021-22 campus initiated tuition increase (CITI) for my consideration. The co-chairs who will help guide the work of this year's committee are Executive Vice Chancellor and Provost Warwick Arden and Student Body President Melanie Flowers.

Revenue from CITI has traditionally been used to 1) enhance the student experience through quality and accessibility improvements; 2) support need-based financial aid and graduate student support; and 3) fund faculty promotional increases. The Board of Governors, in its 2014 four-year tuition and fees plan, set a 15% cap on the total tuition dollars that may be used for need-based financial aid. NC State's 2020-21 projected tuition use for need-based financial aid is below the 15% cap, and therefore we believe we will have an opportunity to use tuition towards need-based financial aid if recommended.

The work of the Tuition Review Advisory Committee is critically important. I am asking the committee to proceed with the CITI review and recommendation process focusing on resident and non-resident tuition rates for undergraduate and graduate students. I request that TRAC members perform the following functions:

- Review relevant materials relating to tuition, including guidance that comes from the UNC Board of Governors and the System Office.
- Review the 2020 actions on tuition increases and formulate new recommendations for a) changes in the amount of increase and for b) allocation of the additional funds that might be generated for the 2021-22 academic year.

Your recommendations should be submitted to me by **October 16**. A Conference Committee will consider your recommendations and the recommendations of the Student Fee Review Committee and will submit a final set of recommendations to me. The NC State Board of Trustees will ultimately receive TRAC's recommendations for 2021-22 proposed tuition increase.

The first meeting of the Tuition Review Advisory Committee is scheduled for Wednesday, September 23 from 1:30 pm – 3:00 pm via Zoom. The subsequent meetings are scheduled for September 30 and October 6. Members will receive additional notification and materials in advance of each meeting.

Thank you again for your willingness to serve on the Tuition Review Advisory Committee.

Enclosure