

Campus Development Committee

Monday, June 24, 2024
Holladay Hall, Conference Room 18
1:30 PM – 3:00 PM

Attendance and Distribution

Subcommittee Representatives Present: ~~Warwick Arden~~; Charles Maimone; Mladen Vouk

Subcommittee representatives present: Alicia Knight; Barbara Moses; ~~Bill Davis~~; Cameron Smith; Dana Harris; ~~Doug Morton~~; ~~Lisa Johnson~~; Patrick Deaton; Sumayya Jones-Humienny

Guests: N/A

Approval of the Minutes

S. Jones-Humienny reviewed follow-up actions from the previous meeting. Discussion ensued regarding Item 2.2 with the shortage of classroom space, further exacerbated by the Poe Hall classrooms being taken offline, and the need for a scheduling policy to enforce more day/time spread to help alleviate this problem in the short and intermediate terms until more classrooms can be renovated or built.

The Committee is looking forward to receiving a proposed policy update to optimize classroom scheduling to meet demand.

[Subsequent to this meeting, Campus Planning met with Enrollment Management and Services (EMAS) to determine the next steps for a policy update. Don Hunt proposed the following:

- 1. Include Charles Clift and Kyle Pysner to define the prime-time scheduling period and ascertain from scheduling data which subjects are most heavily scheduled within the prime-time.*
- 2. Overlay the scheduling data onto the classroom neighborhoods and classroom station counts to gain physical needs insight.*
- 3. Share scheduling analysis with academic units to inform the need for scheduling regulation development.*
- 4. The proposed timeline is to deliver the analysis for items 1. and 2. by mid-October with the academic engagement occurring later in the fall. The anticipated presentation of the results for item 3 will occur by the end of Fall.*

Campus Planning is to include Don, Charles, and Kyle in studies and programming efforts for building/renovation projects as part of the Campus Development process to help define the strategies to meet growing classroom demand, which include extending scheduling, providing more space, and/or hiring more instructors. Note: the approved growth projections, admission patterns, and course demands are needed to plan for future space needs.]

Other highlighted sections of the previous meeting minutes were discussed, including:

- 2.a.ii.3.: Prioritization for the next six years is to be broken out annually and include staffing projections to address increasing project workloads.
- 2.a.iii.: Separate the non-appropriated needs from appropriated needs with a reminder that Self-Liquidating Authority may be needed for non-appropriated needs like the Carter-Finley Stadium East project.
- 2.b.: PCOM Dean Buckless provided some informal feedback regarding site preferences for the new building, but site selection has not been determined. The designer, once selected, will study multiple sites, and the Committee will make final approval of selected site.

The minutes of the May 29, 2024 meeting were approved with the revision to strike “maintenance” from the following paragraphs and have been posted:

Item 2.2 paragraphs to read:

The Committee recommended CPS bifurcate the needs for renovation and new construction to expand inventory and address the needed funding accordingly. The Committee/CPS can submit a University Strategic Budget Initiation (USBI) request for each category as appropriate.

They requested CPS address renovation as one priority and new growth as another while concentrating on existing classroom space to increase utilization.

Approval of the Consent Agenda

1. N/A

Campus Planning Subcommittee Information Items – see the associated 2024-06-24 Campus Development Committee Presentation for additional information:

1. **Delegated Authority Determinations:** The following was approved:
 - a. Pappas Real Estate Program, Partners I Suite 2300 Space Lease Request #24-07
2. **Campus Development Committee Action Items:** The following requests were approved:
 - a. External Affairs, Partnerships, and Economic Development (EAPED), Small Business and Technology Development Center (SBTDC), Raleigh NC Lease, Space Request #24-08
 - b. NC Institute for Climate Studies, Lease Amendment, 151 Patton Ave., Room 0411, Asheville, NC, Space Request #24-10
3. **Planning Updates:**
 - a. Campus Development Call for Needs (Info Item 24.03):
 - i. S. Jones-Humienny reviewed the Formal Engagement pilot for in-person/video presentations, which the Campus Planning Subcommittee found to be helpful and will now incorporate into the process. She reviewed the scoring methodology with the addition of a new tool allowing the Campus Planning Subcommittee members to score on importance and impact. C. Smith emphasized the importance of “Enabling and Preceding” projects, which essentially require the project or another supporting project be funded to meet the requested need (e.g., providing swing space for a renovation project). Next, S. Jones-Humienny reviewed the prioritized order of needs submissions, which were grouped into three tiers and separated by appropriated and non-appropriated funding sources.
 - ii. She noted that although CED's request is entitled as a new building, Subcommittee members have discussed with CED that this was evaluated as a renovation project since the structure is sound. C. Smith noted that the project would require substantially more time to demolish and rebuild on site/elsewhere and the request for emergency funding would be substantially greater.
 - iii. She asked if the Committee would like to see a spreadsheet listing all the needs with summary descriptions, links to the original requests, and links to the recorded Formal Engagement videos to aid in their final decision making for prioritization.
 - iv. B. Moses and D. Harris introduced a new Funding Strategies matrix to identify all potentially permissible funding sources; however, it is not a recommendation or plan. It is a tool for future decision making as projects are determined to be prioritized to move forward, at which time a recommendation could be made to leadership on the funding strategies.
 - v. C. Smith noted that the Calls for Needs must integrate several projects already in process that need additional funding (refer to the list under Project Execution) and must be placed at the top of the priority list for each appropriated and non-appropriated funding category to fully capture the top priority tier of needs.
 - vi. *The Committee accepted the prioritization of the College of Education, not as a new building, but rather as a renovation. This need should be entitled “Renovated Education Building,” which is the current priority of the leadership. They agreed the suggested needs spreadsheet*

would be helpful in their final decision making for prioritization and requested on principle that existing funding requirements for in-process projects be given top consideration at the time of initiating new projects.

- b. Interim and Long-term Solutions for Poe Hall Relocations:
 - i. CHASS Psychology (Related to Space Request #18-16):
 - 1. The Center for Technology and Innovation (CTI) lease space is not working for Psychology, as they prefer to be on main campus. Until their permanent location is made ready, which will take several years, they have requested use of the Hillsborough Building. OIT is in the process of vacating two floors to consolidate into the Avent Ferry Technology Center after a minor renovation project. The Hillsborough Building needs some mechanical, accessibility, and finishes improvements while those floors are vacant.
 - 2. *The Committee requested the Subcommittee determine a full scope of work with associated costs to bring the building to appropriate baseline standards for occupant safety, comfort, and accessibility. These considerations should include investments for intermediate and long-term solutions, such as effective swing space for campus. They are concerned about moving Psychology into suboptimal space and wish to identify other opportunities.*
 - ii. CED Campus Development Needs Request:
 - 1. CED will use CTI until the Poe Hall renovation is complete.
 - iii. Flex Lab Space/Site Request for Proposal (Info Item 24.07):
 - 1. A. Knight reviewed a few potential locations for consideration in response to a confidential research related RFP.
 - 2. *The Committee was open to identifying real estate solutions to meet the needs, but wanted to emphasize that providing the space solutions does not indicate endorsement of a business model or financial obligation on behalf of NC State. Knight is to coordinate with the Facilities team on potential locations for a response to the RFP.*

Project Execution Subcommittee Information Items

- 1. **Project Status Updates** - see the associated 2024-06-24 Campus Development Committee Presentation for additional information:
 - a. Project Updates and Impact on the Capital Development Plan: SCIF appropriated funding comes with the expectation that it must be spent quickly. See additional information in 3.a.iii above.
 - i. Dabney/Cox Halls: need additional funding to complete the entire project and should be considered at the top of the needs request.
 - ii. Mann Hall: could also use additional funding and should be considered at the top of the needs request.
 - iii. Page Hall: has successfully bid and will start construction in July.
 - iv. Power Forward: is tracking over budget and needs additional funding in early FY24-25.
 - v. Small Animal and Metabolism Unit – C. Smith asked if the \$10M of central funding was available to progress this project into the next phase of construction. The Committee responded that no funding would be made available until CALS commits to funding the balance. C. Smith will follow up with CALS leadership.
 - vi. University Towers: is going well this summer and will be occupiable for Fall Semester 2024; however, additional funding will be needed due to unforeseen conditions. The cost estimate for an increase in capital and potential Self-Liquidating authority is forthcoming.

- b. Hazardous Materials Assessments: C. Smith commented broadly on the impacts that existing hazardous materials have on project budgets and timelines, particularly if the building was recently acquired by the university, e.g., 2101 Blue Ridge Road.
- c. Existing Infrastructure: C. Smith commented broadly on similar impacts that existing underground infrastructure (i.e., utilities) has on project budgets and schedules as well, e.g., Mann Hall's recent exposure of a deteriorating telecommunications duct bank.

Other Business

- 1. M. Vouk is retiring on July 1st. This is his last Campus Development Committee meeting. Alyson Wilson, Senior Associate Vice Chancellor for Research and Professor of Statistics, will serve as the Interim Vice Chancellor for Research, effective July 1st.

Next Meeting: Monday, July 22, 2024 from 1:30 pm to 3:00 pm

Meeting Adjourned: 3:00 PM

2024-06-24 Campus Development Committee Meeting

Campus Planning Updates

- Campus Dev. Call For Needs
 - Formal Engagement Update
 - Scoring Methodology
 - Impact/Importance Scoring
 - Funding Strategies Update
 - Next Steps and Recommendations
- Poe Hall Interim & Long-term
 - CHASS Psych
 - CED
- Flex Lab Space/Site RFP

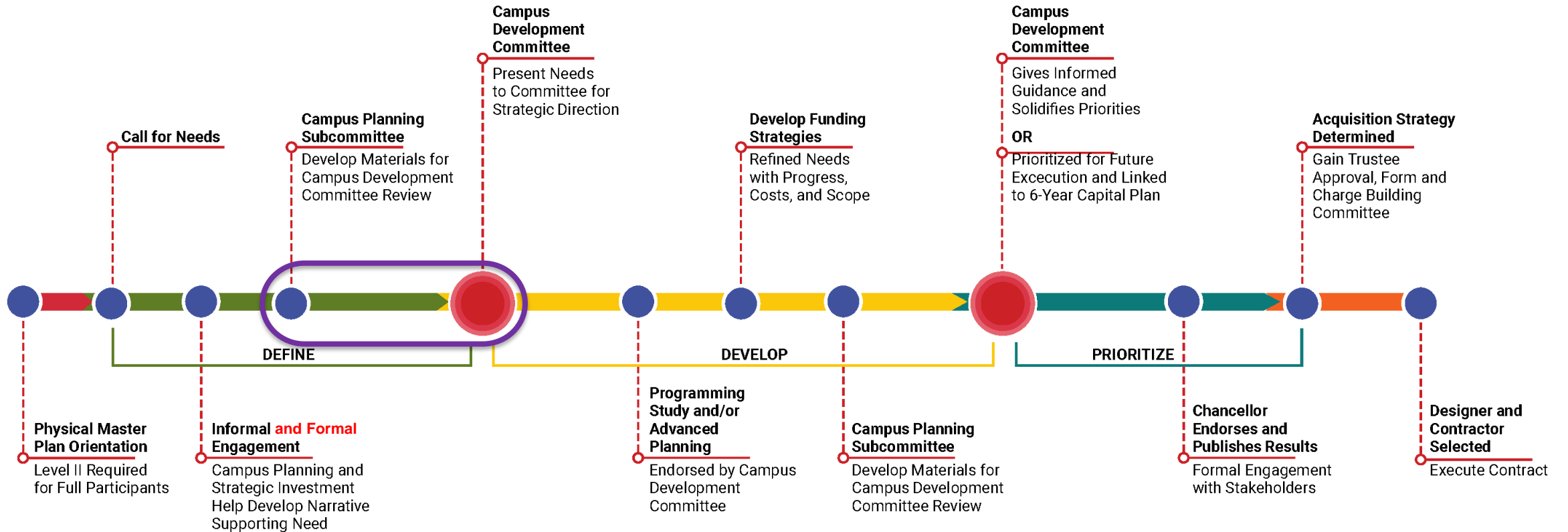
Project Execution Updates



Campus Planning Updates

CAMPUS DEVELOPMENT PROCESS | PLANNING

● Stakeholder Involvement



Campus Development Needs Submissions

Formal Engagement Sessions Completed

Dates (open sessions):

- May 30th (3:00 to 5:00) in Winslow Hall
- June 3rd (3:00 to 5:00) in Talley Student Union (4280)
- June 6th (3:00 to 5:00) in Winslow Hall

Format:

- Five-minute presentation per request
- Five-minute question-and-answer session per college/unit

Addressing:

- The need
- Why it is important
- Its impact on your college/unit, the university, and beyond
- Partnership opportunities

Campus Development Needs Requests – Evaluation Matrix

Proposal Drivers [Scoring Explanation](#)

- Customer Ranking
- Urgency
- Enabling Project
- Preceding Project Requirement
- Mandate
- Emergency

Formal Engagement

- Subcommittee members score for [importance and impact](#)

[Alignment with Implementation for University Strategic Goals \(7\)](#)

OUC	Proposal	Requesting Unit	Funding Category	Cross-Listed Request	Proposal Drivers						Subtotal		
					Customer Ranking	Urgency		Enabling Project		Strategic Initiative			
					List the requestor's priority ranking of its proposal(s) First = 3 points, Second = 2 points, Third = 1 point	Select if the proposal is driven by time-sensitive deadline, funding, or other urgency	If previous box checked, assign a score based on the proposal's urgency	List the time sensitivity date, requirement or urgent need	Select if the proposal would enable other specific projects	List the projects that this proposal would enable		Select if the proposal is a strategic initiative	List the strategic initiative
14	Applied AI in Engineering and CS - Engineering Expansion	COE	Appropriated		First	TRUE	10	Legislative mandate to expand engineering	FALSE		TRUE	Legislative mandate to expand engineering	23
32	110 Classroom Maintenance and Renovation	EMAS	Appropriated		First	TRUE	9	Not enough classroom space that is growing more problematic with planned growth	FALSE		TRUE	Tied to COE Growth and changing pedagogy.	22
44	Critical Campus Infrastructure - Repair and Expansion	Facilities	Appropriated		First	TRUE	10	No new growth can happen without expansion. Renovations required for systems past useful life	TRUE	All other projects need infrastructure improvements	FALSE		19
24	Cates West Redevelopment	DASA	Non-Appropriated		First	TRUE	9	Accommodates strategic growth	FALSE		TRUE	COE Growth strategic initiative	22
33	Permanent Home for Testing Services Center	DELTA	Appropriated		First	TRUE	8	Lease expires in 2025. Needs permanent location identified - likely in DH Hill. Must renovate first	FALSE		FALSE		11
17	Connecting Toxicology to the Centennial Central Utility Plant	COS	Appropriated	In Critical Campus Infrastructure Proposal	First	TRUE	9	Standalone equipment is falling	FALSE		FALSE		12
13	New Education Building at NC State University	CED	Appropriated		First	TRUE	10	CTI lease expires in June 2026 and need permanent space. Poe was vacated as emergency project. Need to renovate Poe.	FALSE		FALSE		13
16	Adequate Space for the Department of Psychology	CHASS	Appropriated		First	TRUE	10	CTI lease expires in June 2026 and need permanent space. Poe was vacated as emergency project. Need to renovate Poe.	FALSE		FALSE		13
25	D.H. Hill Jr. Library West Wing Improvements	NCSU Libraries	Appropriated	Connected to Campus Enterprises renovation proposal	Third	TRUE	5	Building Systems are past useful life. Impacts Dining. Review against Campus Enterprises' requests for Cates West & Erdahl Cloud	FALSE		FALSE		6

Campus Development Needs Requests – Evaluation Matrix

Top 10 Needs **before** formal engagement – red font drops after

- New Education Building at NC State University (CED)
- Adequate Space for the Department of Psychology (CHASS)
- Engineering Expansion - Applied AI in Engineering and CSC (COE) – CUP expansion/distribution
- Critical Campus Infrastructure - Repair and Expansion (Facilities)
- Cates-West Redevelopment (DASA and CE) - CUP expansion/distribution
- 110 Classroom Maintenance and Renovation (EMAS)
- Brooks/Kamphoefner – Safety and Accessibility
- **Wolfline Bus Operations and Maintenance Facility**
- Connect Toxicology to the Centennial Central Utility Plant (COS)
- Permanent Home for Testing Services Center (DELTA)

Campus Development Needs Requests – Evaluation Matrix

Top 10 Needs **after** formal engagement – green font adds after

- Adequate Space for the Department of Psychology (CHASS)
- New Education Building at NC State University (CED)
- Engineering Expansion - Applied AI in Engineering and CSC (COE) – CUP expansion/distribution
- Critical Campus Infrastructure - Repair and Expansion (Facilities)
- Cates-West Redevelopment (DASA and CE) - CUP expansion/distribution
- 110 Classroom Maintenance and Renovation (EMAS)
- Brooks/Kamphoefner – Safety and Accessibility
- Connect Toxicology to the Centennial Central Utility Plant (COS)
- Permanent Home for Testing Services Center (DELTA)
- Brooks/Kamphoefner Sustainability and Well-Being Project

Campus Development Needs Requests – Evaluation Matrix

Top 10 Appropriated Needs

- Adequate Space for the Department of Psychology (CHASS)
- New Education Building at NC State University (CED)
- Engineering Expansion - Applied AI in Engineering and CSC (COE) – CUP expansion/distribution
- Critical Campus Infrastructure - Repair and Expansion (Facilities)
- 110 Classroom Maintenance and Renovation (EMAS)
- Brooks/Kamphoefner – Safety and Accessibility
- Connect Toxicology to the Centennial Central Utility Plant (COS)
- Permanent Home for Testing Services Center (DELTA)
- Brooks/Kamphoefner Sustainability and Well-Being Project
- PCOM New Building

Campus Development Needs Requests – Evaluation Matrix

Top 9 Non-Appropriated Needs

- Cates-West Redevelopment (DASA and CE) - [CUP expansion/distribution](#)
- Wolfline Bus Operations and Maintenance Facility
- Student Centers Renovations Addressing Enrollment Growth & Enhanced Functionality
- Dining Renovations Addressing Enrollment Growth & Support Hub Concept in PMP
- Varsity Drive Streetscape Connectivity Project
- South Main Campus Drive Multimodal Improvements
- Partners I Lab Co-Working Incubator Project
- Carter-Finley Stadium East Side Renovation
- Basketball Practice Facility

Campus Development Needs Requests – Evaluation Matrix

Funding Strategies Update and Next Steps

[CDC Funding Opportunity Matrix](#)

Appropriated Top Ten Needs

Adequate Space for the Department of Psychology (CHASS)
New Education Building at NC State University (CED)
Engineering Expansion - Applied AI in Engineering and CSC (COE) – CUP expansion/distribution
Critical Campus Infrastructure - Repair and Expansion (Facilities)
110 Classroom Maintenance and Renovation (EMAS)
Brooks/Kamphoefner – Safety and Accessibility
Connect Toxicology to the Centennial Central Utility Plant (COS)
Permanent Home for Testing Services Center (DELTA)
Brooks/Kamphoefner Sustainability and Well-Being Project
PCOM New Building

Non-Appropriated Top Ten Needs

Cates-West Redevelopment (DASA and CE) - CUP expansion/distribution
Wolfline Bus Operations and Maintenance Facility
Student Centers Renovations Addressing Enrollment Growth & Enhanced Functionality
Dining Renovations Addressing Enrollment Growth & Support Hub Concept in PMP
Varsity Drive Streetscape Connectivity Project
South Main Campus Drive Multimodal Improvements
Partners I Lab Co-Working Incubator Project
Carter-Finley Stadium East Side Renovation
Basketball Practice Facility

Campus Planning Updates

1. Poe Hall Relocation - Interim and Long-Term Solutions for:
 1. CHASS Psychology
 2. CED
2. Flex Lab Space/Site Request for Proposal



2024-06-24 Campus Development Committee Meeting

Project Execution Updates

- Project Updates/Impacts on Capital Development Plan
 - Dabney/Cox Halls
 - Mann Hall
 - Page Hall
 - Power Forward
 - Small Animal & Metabolism Unit
 - University Towers
- Hazmat Assessments
- Existing Infrastructure

