

Memorandum:

To: Warwick Arden, Chair of the Committee (Executive Vice Chancellor and Provost)
Carolyn Bird (Chair-elect of the Faculty)
Angkana Bode (Chair of Staff Senate)
Frank Buckless (Department Head)
Scott Douglass (Vice Chancellor for Finance and Administration)
Cathi Dunnagan (Chair-elect of Staff Senate)
Jennifer Kuzma (Faculty, appointed by Executive Vice Chancellor)
Jeannette Moore (Chair of the Faculty)
Mary Peloquin-Dodd (Assoc. Vice Chancellor for Finance and Administration & University Treasurer)
Alan Rebar (Vice Chancellor for Research, Innovation & Economic Development)
Siddhartha Thakur (Faculty Senator)
Paul Umbach (Faculty, appointed by Executive Vice Chancellor)
Mary Watzin (Dean, College of Natural Resources)
Non-Members Staff Resources:
Retta Clemons (Executive Assistant)
Barbara Moses (Assoc. Vice Chancellor for Finance and Resource Management)
Duane Larick (Sr. Vice Provost for Academic Strategy and Resource Management)
Vicki Pennington (Assistant Vice Provost)

From: W. Randolph Woodson
Chancellor 

Subject: 2016-17 University Budget Advisory Committee

Date: August 11, 2016

Thank you for your willingness to serve on the 2016-17 University Budget Advisory Committee (UBAC). This committee, chaired by Warwick Arden, Executive Vice Chancellor and Provost, provides an important review mechanism for our university's approach to managing resources to meet our fundamental mission and future aspirations. The committee's charge is to gain a comprehensive understanding of the resource issues facing NC State University and the context in which budgetary decisions are made. I am asking the committee to continue identifying core values and principles that can guide NC State decision-makers in the years ahead. The UBAC is advisory to the Chancellor and sets its own agenda for the year. Executive Vice Chancellor Arden and Vice Chancellor Douglass will provide additional guidance to UBAC members as the fall semester begins.

The first meeting of this committee for the 2016-17 academic year has been scheduled for **Wednesday, August 24 (10:45 a.m. - noon) in the Chancellor's Conference Room, Holladay Hall**. You will receive the schedule of remaining meetings, and will receive further notice prior to each meeting.

The University Budget Advisory Committee has been a valuable resource over the past years, including helping define the budget principles we use to make decisions. I look forward to your continued positive role in helping our university achieve its highest level.